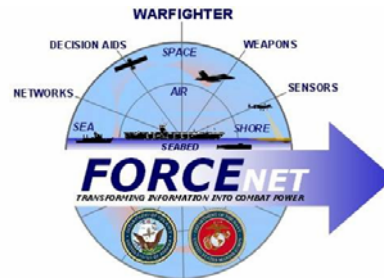




FORCEnet: ***The Navy's Implementation of Net-Centric Warfare***

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Transforming Information Into Combat Power

OPNAV Requirements Perspective

Brief to

FORCEnet Engineering Conference

15 November 2005

LCDR Scott E. Corsano

Branch Head

FORCEnet Architecture & Standards (N71F)

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Agenda

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- ***N6/N7 Organization***
- ***OPNAV Roles with regard to:***
 - ***Joint Capabilities Integration and Development System (JCIDS)***
 - ***Planning Programming, Budgeting and Execution (PPBE) System***
- ***Areas to consider***



Agenda

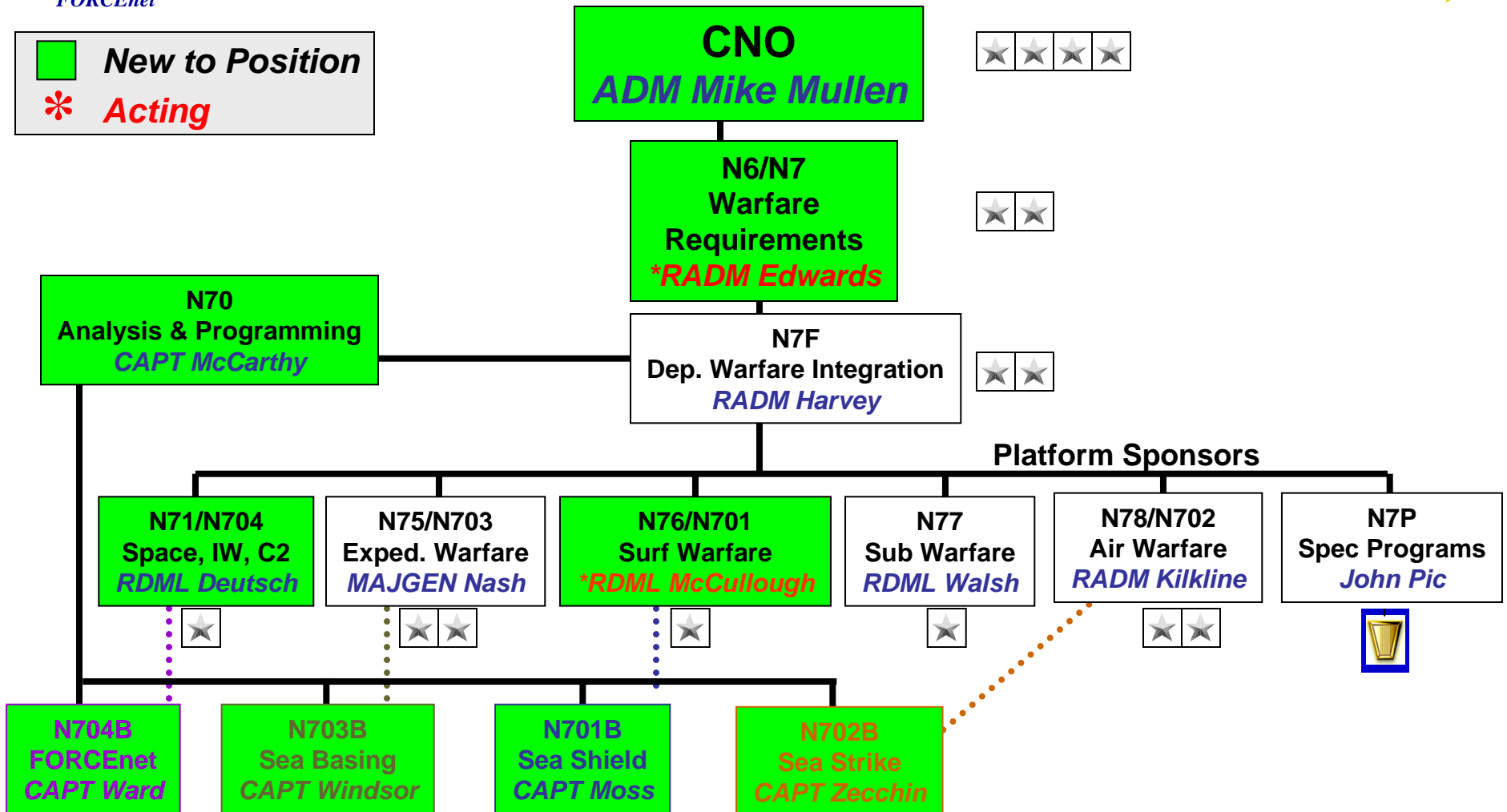
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OPNAV N6/N7

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OPNAV Realignment

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DEPARTMENT OF THE NAVY
OFFICE OF THE VICE CHIEF OF NAVAL OPERATIONS
2030 NAVY PENTAGON
WASHINGTON DC 20350-2000

5400
Ser N09/021
8 Nov 05

MEMORANDUM FOR DISTRIBUTION

Subj: OPNAV STAFF REALIGNMENT

Ref: (a) CNO Memo of 25 JUL 05 on Alignment of OPNAV Staff

1. Effective immediately, DNS is directed to execute the merger of the N6/N7 and N8 staffs under N8 as the second phase in a series of steps of OPNAV Staff realignment (the first phase being the alignment of N1 and Manpower, Personnel, Training and Education (MPT&E)).
2. N8, supported by N6/N7, will provide an initial plan for execution and monthly updates on the progress and status of realignment to DNS. Plans should allow for a future breakout of a separate N6 directorate.
3. DNS shall verify that N8 alignment actions and organizational changes are coordinated across the OPNAV Staff and fully support the desired effects outlined in reference (a).
4. N8 shall identify any personnel efficiencies resulting from merger with N6/N7 to DNS for reassignment to other codes, consistent with new organizational roles. OPNAV alignment and reshaping should be seen as "zero sum" in terms of personnel, while also realizing that "operationalizing" the staff and integrating across analytic functions will require adjustments toward other codes.
5. It is understood that this will be a dynamic process and will require thoughtful sequencing of staff movement influenced by JCA constructs and in line with PPBE process, JCIDS and other internal and external calendar-driven OPNAV Staff processes and events. Complete N8 and N6/N7 merger no later than 1 March 06.

R. F. Willard
R. F. WILLARD
Admiral, U.S. Navy

Distribution:
OPNAV (DNS, N1, N2, N3/N5, N4, N6/N7, N8, N095, N098)

- **VCNO directed the Director, Navy Staff to merge N6/N7 and N8 under N8**
- **N8 & N6/N7 developing the plan**
 - **Include a plan to breakout a separate N6 directorate**
- **Complete N8 and N6/N7 merger no later than 1 Mar 2006**

Signed 8 Nov 2005



Agenda

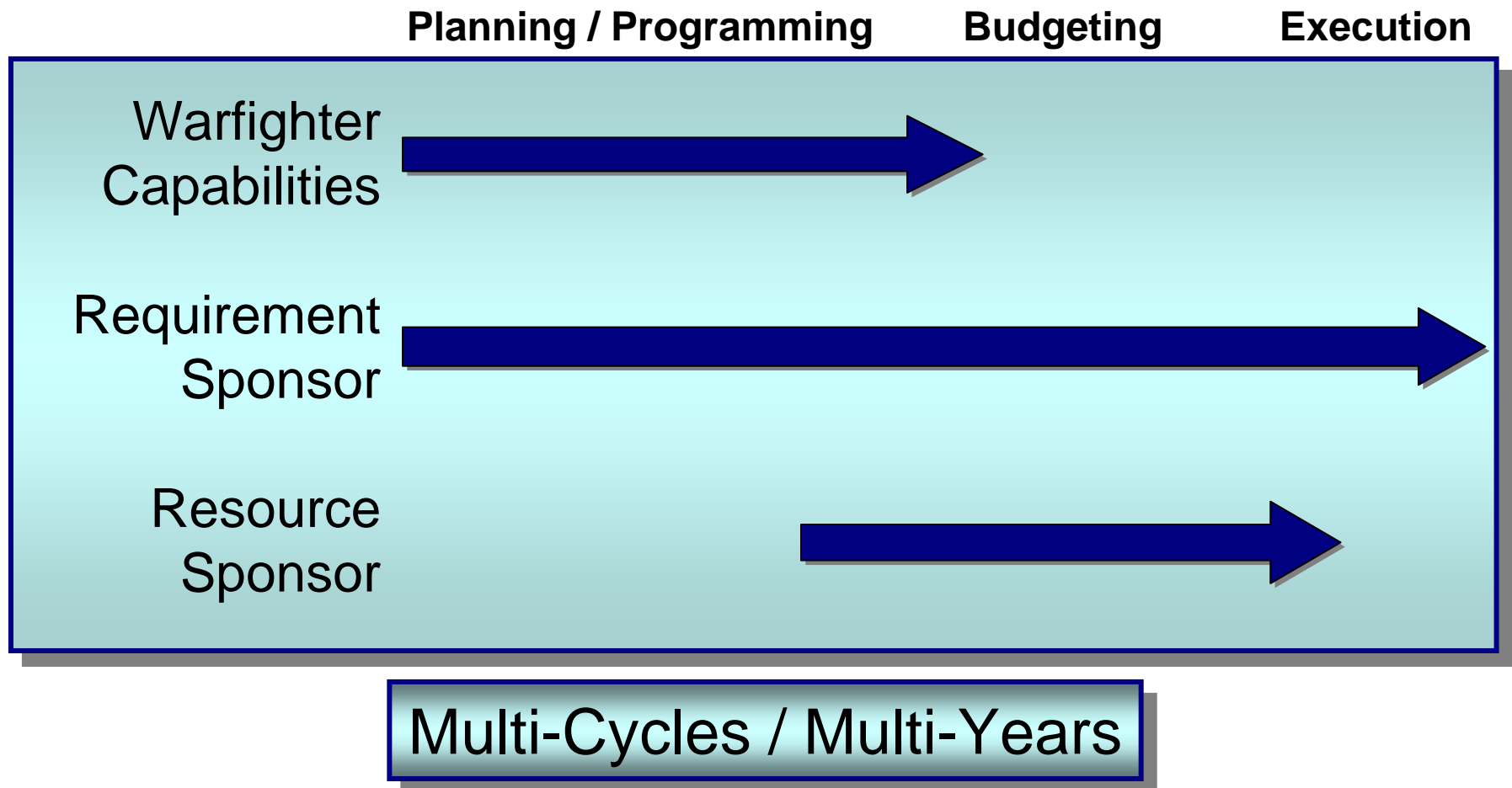
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OPNAV Roles

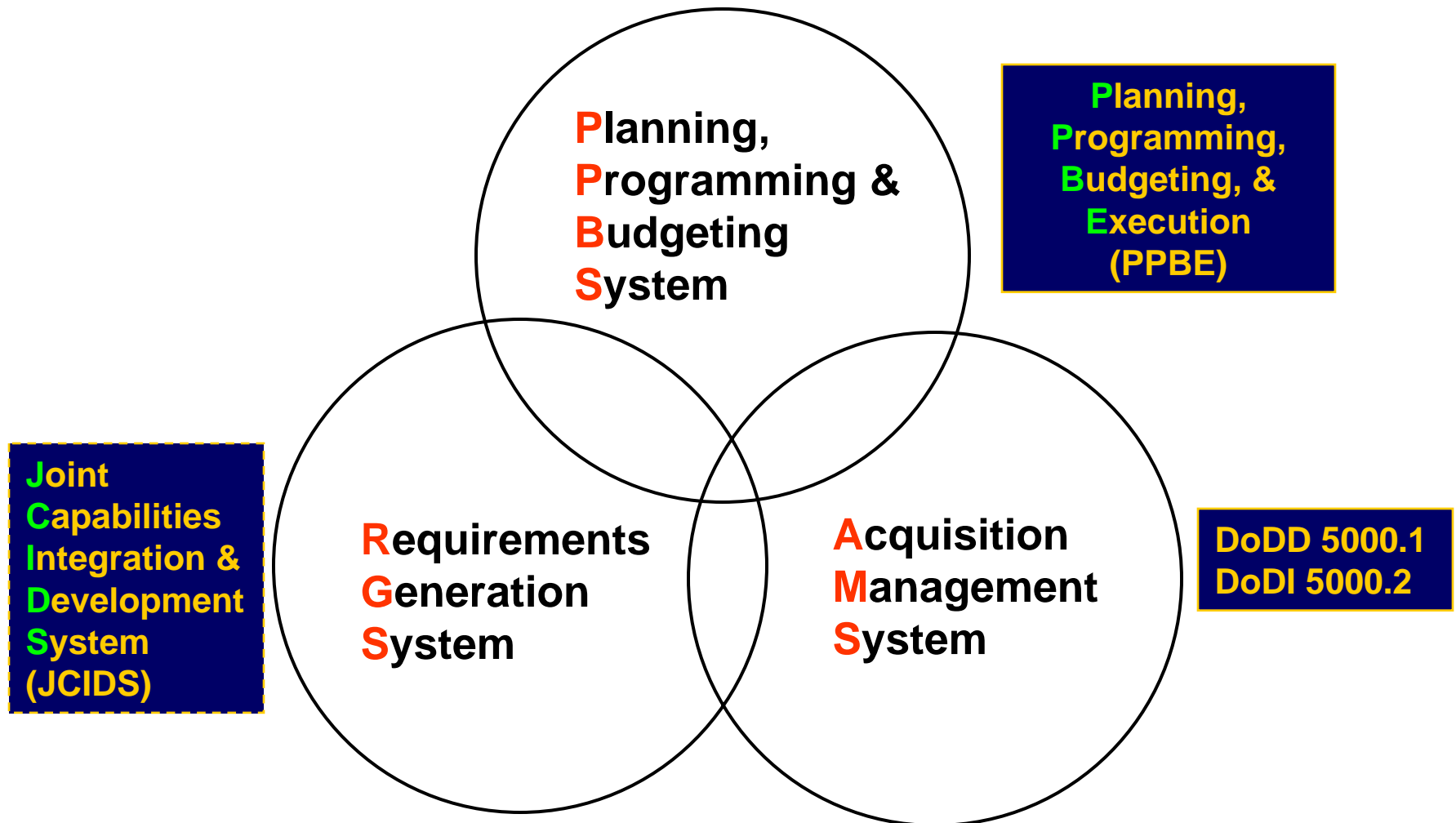
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Decision Support Systems

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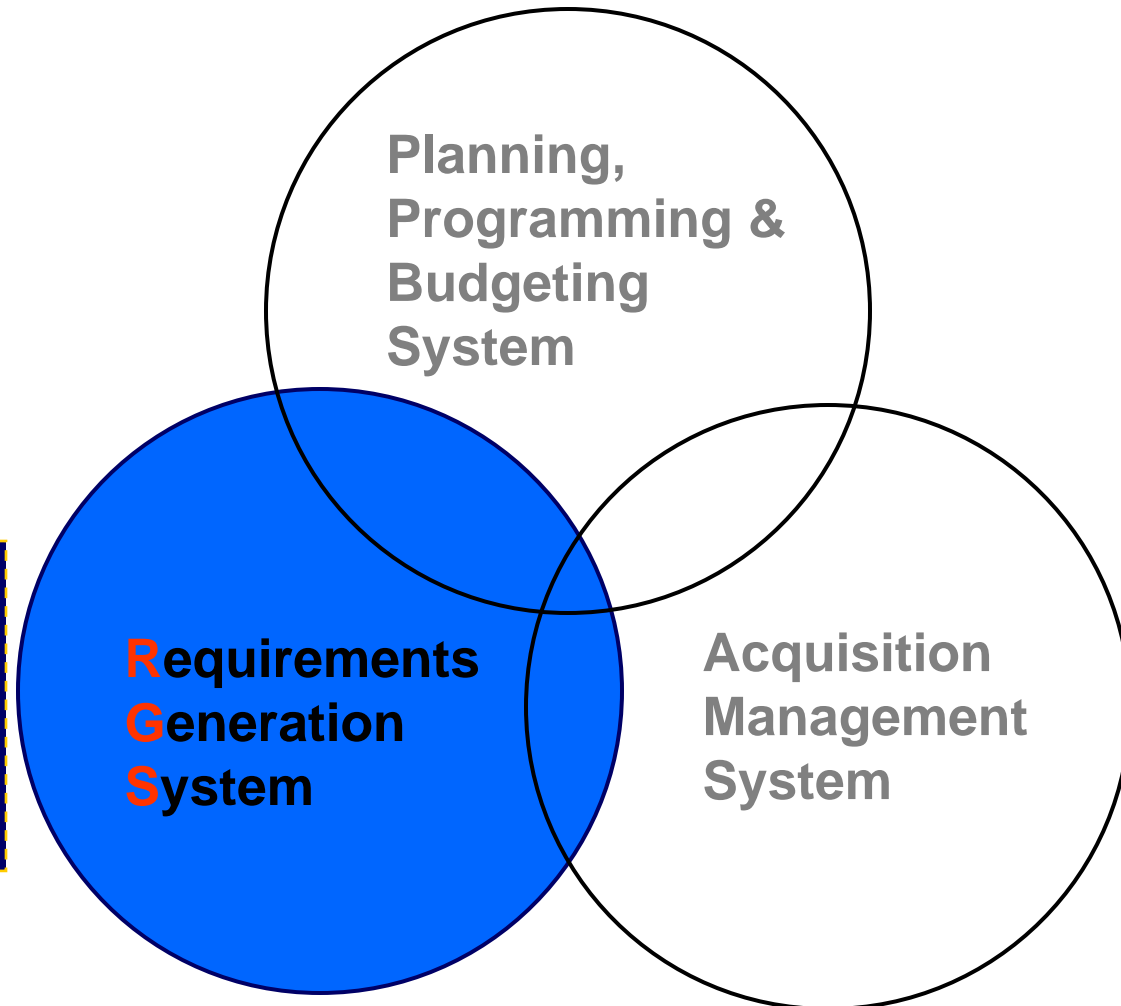




Decision Support Systems

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Joint
Capabilities
Integration &
Development
System
(JCIDS)





Joint Capabilities Integration and Development System (JCIDS)

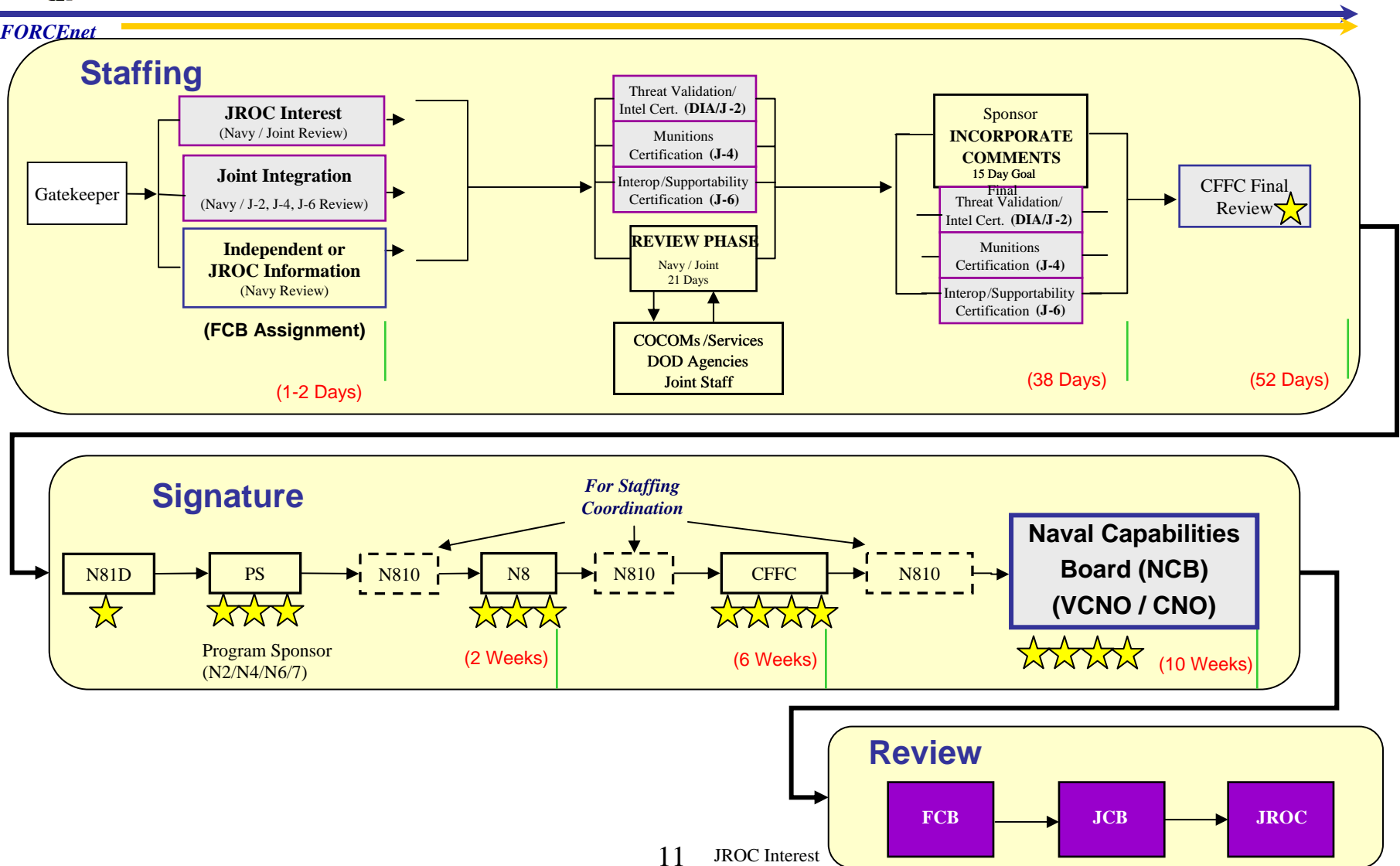
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- *Top-down process*
- *Improved coordination with government departments or national agencies*
- *Capabilities documents tailored to each phase of the acquisition process*
- *Joint concept-centric capabilities identification process*
- *Determine capability gaps and prioritize*
- *Develop joint solutions to fill capability gaps*
 - *Solutions “born” joint vice joint deconflicted*



JCIDS Document Flow

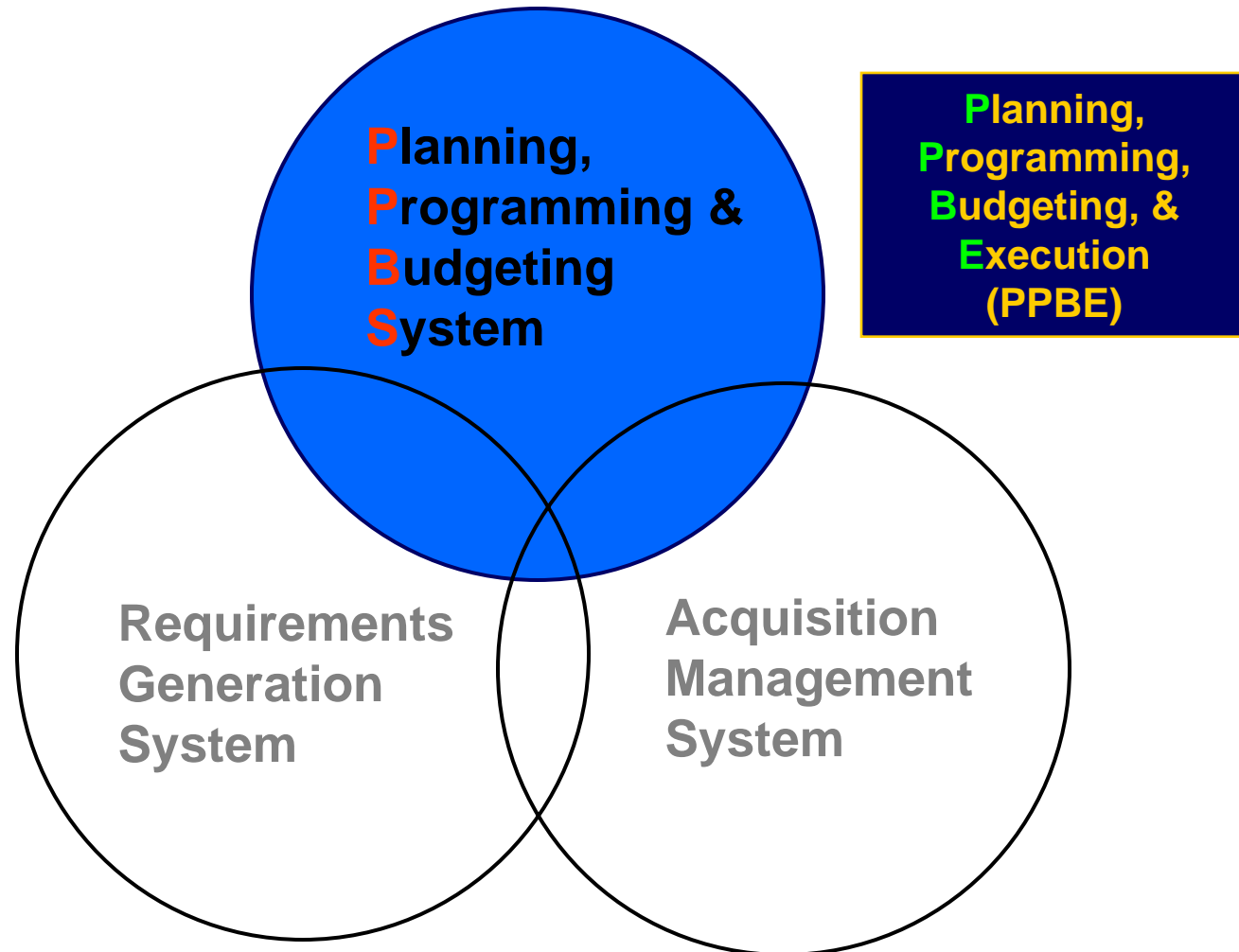
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Decision Support Systems

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Management Initiative Decision 913

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- ***On May 22, 2003, MID 913 directed the following changes beginning with the FY 2005 cycle:***
 - ***Replaced PPBS with the Planning, Programming, Budgeting, and Execution (PPBE) process***
 - ***Introduced a four-year super-cycle, consisting of 2 two-year cycles, to correspond with a Presidential term of office***
 - ***On-years: normal DPG (renamed SPG), POMs, and budgets***
 - ***Off-years:***
 - ***short SPG, program change proposals, and budget change proposals -- limited changes to the previous year's baseline!***
 - ***Change proposals must include offsets***
 - ***Emphasis on DoD performance goals using metrics***
 - ***Emphasis on execution of programs and budgets***



Resource Management System

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- ***PPBE is the primary resource management system for DoD:***

- ***Articulates strategy***
- ***Identifies size, structure and equipment for military forces***
- ***Sets programming priorities***
- ***Allocates resources***
- ***Evaluates actual output against planned performance and adjusts resources as appropriate***



PPBE Phases

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- **Planning**
 - *Review Threat & Assess Capabilities*
 - *Develop Guidance*
 - JCS / USD (P) / OPNAV N81
- **Programming**
 - *Turn guidance into achievable, affordable packages*
 - *Put money on programs...Right amounts in the right years*
 - *Develop the FYDP (6-year program...Future Years Defense Plan)*
 - OSD (Program Analysis and Evaluation, PA&E) / N80 / Resource Sponsors



PPBE Phases (Cont'd)

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- **Budgeting**
 - *Scrub 1st 2 Years of FYDP (Budget years) for submission to Congress*
 - *Fact of Life Issues (Phasing, Policy, Pricing, Execution)*
 - *Prepare defensible budget*
 - *USD (C) / N82 (FMB) / Claimant*

- **Execution (concurrent with program / budget review)**
 - *Obligate & expend appropriated funds*
 - *Appropriation rules*
 - *Develop performance metrics*
 - *Assess actual output against planned performance*
 - *Adjust resources to achieve desired performance goals*

 - **USD (C) / N82 (FMB) / claimants / contracting commands / DFAS**

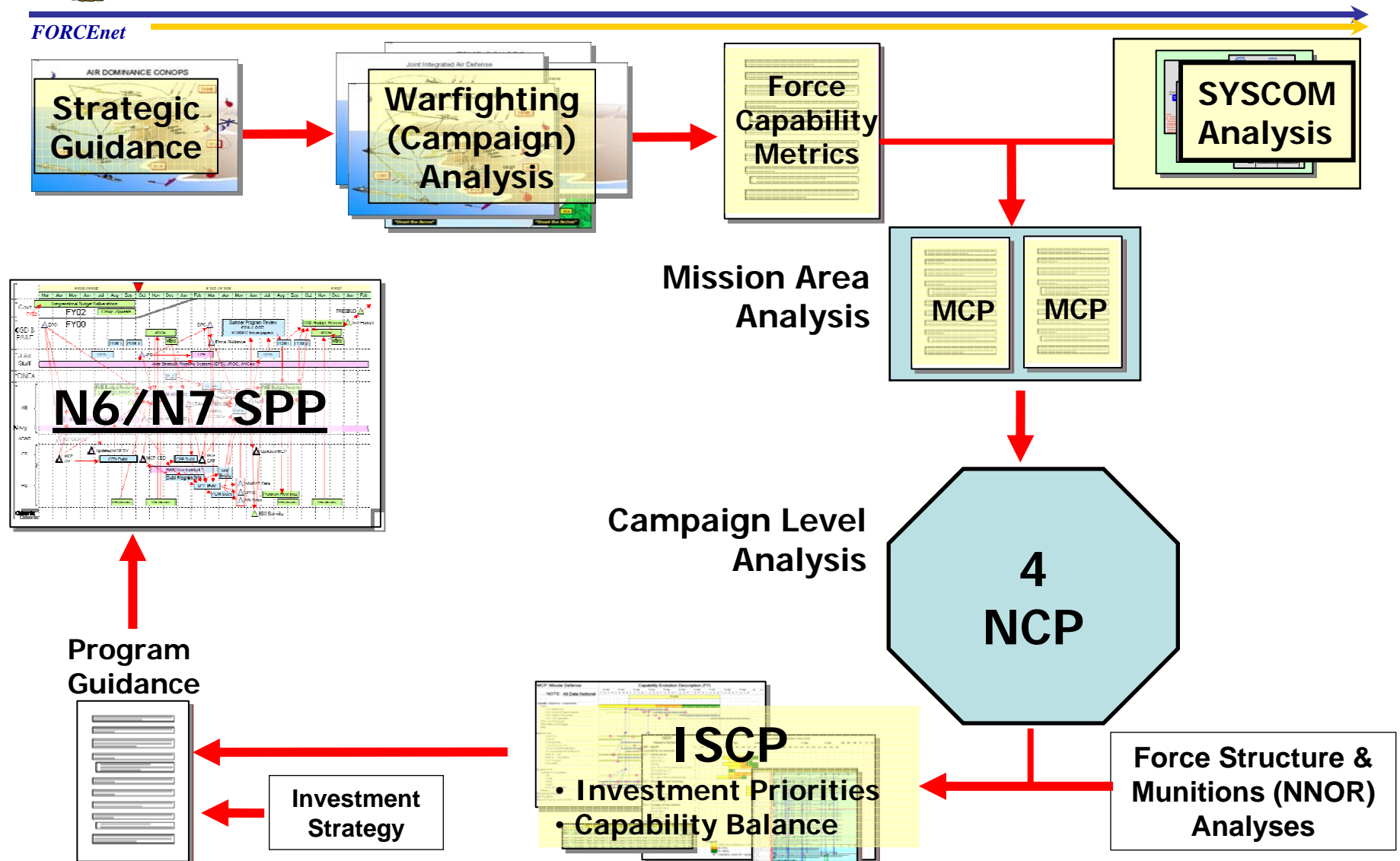


Transformation

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- *How to evolve from a threat based, platform centric requirement process...*
- *To a capabilities based assessment measured against “what it takes to win”?*

Naval Capabilities Development Process





N71 Goals

POM-06 to Present

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POM06 Goals

- *All Users on Protected Networks*
- *Right Information to Right Location*
- *Leap in Capability*

PR07 Goals

- *Speed of Information Flow and Access*
- *Assured Information Access*
- *Persistent/Pervasive ISR*
- *Responsiveness to Fleet Readiness*

POM-08 Goals

- *Fully adaptive, networked end-to-end*
- *Enhanced consumer-oriented UDOP/COTP*
- *Improve Time Sensitive/Critical Strike*
- *NextGen modular/scalable/responsive SW*
- *Fully interoperable, agile/adaptive systems with USMC, Joint/Allied/Coalition partners*



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Areas to Consider

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- *What constitutes a “Requirement” and how should it compete through the budget process*
- *Should we have a better method for the Fleet to provide prioritized requirements to OPNAV in time for the PPBE process*
 - *Fleet Top 10 Messages*
 - *FORCEnet OAG*
- *How should we link FORCEnet Compliance Process with Requirements Identification*
- *Do we need a requirements document for FORCEnet?*



Questions ?

FORCEnet

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Branch Head

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Backups